Investment in the People’s Republic of China
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Introduction
The People’s Republic of China remains an attractive investment destination for overseas investors, but in the next few years, it will become increasingly complex as the business landscape continues to evolve.

In 2011, China released its 12th Five-Year Plan, which is the nation’s blueprint for the years 2011-2015. New laws and regulations have and will continue to impact how companies do business. Nearly every aspect of the economy has seen or will see changes, including tax law, environmental regulations, and investment incentives. In line with the Plan’s key themes, business opportunities will expand in key sectors, such as renewable energy, healthcare, and technology.

The country has in recent decades established itself as a leading manufacturing centre, the world’s factory. However, its attractiveness as a consumer market and location for R&D has been growing in recent years and these are focus areas of the 12th Five-Year Plan.

Investment success requires an understanding of China’s different regions, business practices, history and culture. In addition, in light of the government’s strong involvement in many aspects of the economy, prospective investors should take the time to learn how central legislation will affect business activities in their particular sector.

This guide has been designed as an introduction to investment issues in China, drawing from KPMG’s decades of business experience here. The information in this publication is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

Best regards

Stephen Yiu
Chairman
KPMG China

Peter Fung
Global Chair
KPMG Global China Practice
Country outline
Review of the last five years

The last five years in China have been particularly noteworthy: China not only hosted the Olympic Games in 2008, but also the World Expo in Shanghai in 2010. During this period, the country also engaged in a major reconstruction effort after the May 2008 earthquake (Richter scale 8.0) in the Sichuan province.

The 2008-2009 period underscored the interconnectedness of today’s global economy, as financial turmoil originating in developed countries spread quickly throughout the world. China responded with a massive RMB4 trillion (USD586 billion) stimulus program that helped stabilise the economy.

In 2010, China became the world’s second largest economy; one key development is China’s progress with currency reform, as the Yuan was again allowed to trade more freely, beginning in mid-2010.

Chinese companies have since prospered: as of 2012, 73 Chinese companies were ranked in the Global Fortune 500.¹ In March, 2013, during important government meetings, new leadership positions were conferred. Xi Jinping is now the new President of China and Li Keqiang is the new Premier.

¹ CNN Money, 2012 Global 500 list
Geography

The People’s Republic of China (PRC), with a land mass of 9.6 million square kilometres, is the third largest country in the world, after Russia and Canada. It borders Mongolia in the North; Russia and North Korea in the Northeast; Vietnam, Laos, Myanmar (Burma), India, Bhutan, Nepal and Pakistan in the South; and Kazakhstan, Kyrgyzstan, Tajikistan and Afghanistan in the West. Beijing, in the Northeast, is China’s capital and the seat of government.

The PRC comprises 22 provinces, five autonomous regions, four municipalities, and two Special Administrative Regions (SARs) – Hong Kong and Macau. Taiwan is officially recognised as part of China by most governments around the world.

China is home to some of the longest rivers in the world, including the Yellow River to the North and the Yangtze River to the South. These divide China into three distinct regions as they flow from the Tibetan and Qinghai plateaus to the eastern seaboard.

Climate

The PRC’s climate varies considerably. The land to the north of the Yangtze is subject to severe seasonal variations, with hot summers and bitterly cold winters. South of the Yangtze conditions are more temperate, and Hainan Island is mild and tropical throughout the year. Average rainfall ranges from 50 millimetres per year in the North to 2,000 millimetres per year in the South. The southern coastline is often affected by typhoons, mainly in summer and autumn.

History

With a recorded history of nearly 4,000 years, and with artefacts over half a million years old still being uncovered, China is one of the world’s cradles of civilisation.

The first empire based on hereditary transfer - the Xia Dynasty - was created in the 21st century BC. In 221 BC, Qin Shihuang unified China and became the first emperor of the Qin dynasty. He standardised China’s currency, weights and other units of measurement and imposed a unified writing system. In addition, he introduced political and military reforms which increased the power of the central government. During his reign, the nation undertook groundbreaking projects such as the Great Wall and a national road system.

In the ensuing years, China’s borders have repeatedly contracted and expanded as successive dynasties rose and fell. The last dynasty, the Qing, fell in 1911, and the Republic of China was established. By this time, Europeans had established trading enclaves in many coastal cities, including Tianjin, Qingdao, Shanghai, Xiamen and Guangzhou.

2. This ranking only takes land mass into account. If interior bodies of water are included, the United States is the world’s third largest country (CIA Fact book)
In the early 1800s, China had the largest economy in the world. Its GDP accounted for 30 percent of the world’s total. At that time, the combined GDP of Western Europe and the United States was just over 20 percent of worldwide GDP.

By 1900, China’s GDP had fallen to around 11 percent of the world’s GDP and declined further in ensuing years as the nation struggled with internal and external conflict. The adjacent chart gives a glimpse of the world’s economy over the last 500 years. From a historical perspective, China’s rapid economic ascent in recent decades is not a new phenomenon but a return to its past status as a leading economy.

China’s return

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China’s history in the 1930s and 40s was marked by conflict – both between Chinese and invading Japanese forces, and internally between the Chinese Communist Party, led by Mao Zedong and the Nationalists (Kuomintang). Following the defeat of Japan, and victory by the Chinese Communist Party in 1949, the People’s Republic of China was established.

The period from 1949 to the early 1970s was defined by internal restructuring of the economy, with politics and a succession of ideological campaigns impacting heavily on all facets of life. There was limited contact with the outside world, and no private businesses.

From the mid 1970s onward, under the leadership of Deng Xiaoping, the PRC re-established diplomatic and trade relations with the world. The economy has been substantially re-oriented towards a market-driven system (with Chinese characteristics), and while State-owned enterprises still dominate some sectors, the rise of private businesses has been a feature of China’s recent economic growth.

Over the past decades, China has emerged as a major industrial and exporting nation. With a permanent seat on the United Nations Security Council, and membership in numerous international and regional bodies, China is taking a more active role in international trade and diplomatic affairs.

As part of this transformation, since the early 1980s the government has established a number of Special Economic Zones, to facilitate economic development and serve as a test case for wider economic liberalisation. The PRC has also expanded to incorporate Hong Kong and Macau which had been administered by Britain and Portugal respectively. Hong Kong reverted to the PRC as a Special Administrative Region on 1 July 1997 and Macau followed on 20 December 1999.

China’s entry into the World Trade Organization (WTO) in 2001 was another milestone in the country’s history and opened the borders to global trade. Conditions for China’s WTO entry included lowering import tariffs and allowing foreign firms greater access to the Chinese market.

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Government

The National People’s Congress (NPC) is the highest organ of State power. About 3,000 delegates are elected by provincial people’s assemblies. The NPC includes representatives from all the provinces, autonomous regions, municipalities and Special Administrative Regions, as well as from the People’s Liberation Army. It sits for five years and meets once each year. When not in session, its powers are exercised by a Standing Committee assisted by a number of special committees working under its direction.

PRC Government Structure

- National People’s Congress (NPC) of the People’s Republic of China
  - Chairman: Zhang Dejiang
- NPC Standing Committee
- Presidency
  - President: Xi Jinping
  - Vice President: Li Yuanchao
- State Council
  - Premier: Li Keqiang
- Central Military Commission
  - Chairman: Xi Jinping
- Supreme People’s Court
- Supreme People’s Procuratorate

Ministries and Commissions

- Ministry of Foreign Affairs
- Ministry of National Defense
- National Development and Reform Commission
- Ministry of Education
- Ministry of Science and Technology
- Ministry of Industry and Information Technology
- State Ethnic Affairs Commission
- Ministry of State Security
- Ministry of Public Security
- Ministry of Supervision
- Ministry of Civil Affairs
- Ministry of Justice
- Ministry of Finance
- Ministry of Human Resources and Social Security
- Ministry of Land and Resources
- Ministry of Environmental Protection
- Ministry of Housing and Urban-Rural Development
- Ministry of Transport
- Ministry of Water Resources
- Ministry of Agriculture
- Ministry of Commerce
- Ministry of Culture
- Health and Family Planning Commission
- The People’s Bank
- National Audit Office

Other Organisations under the State Council

- General Administration of Customs
- State Administration of Taxation
- National Bureau of Statistics
- State Intellectual Property Office
- China Securities Regulatory Commission
- China Banking Regulatory Commission
- China Insurance Regulatory Commission
- Xinhua News Agency
- State-owned Assets Supervision and Administration Commission
- State Administration for Industry and Commerce

Note: www.gov.cn as at March 2013
The NPC and its Standing Committee amend the constitution, enact decrees, interpret laws, appoint ambassadors, ratify treaties, and approve economic plans and State budgets. They are also empowered to appoint and remove the country’s premier and vice premiers, who collectively comprise the State Council.

The State Council is the highest organ of State administration and operates through various ministries. Local People’s Congresses and standing committees assist with implementation of policies at the provincial, regional and municipal level.

**The 12th Five-Year Plan**

“We should not only make the cake of social wealth as big as possible, but also distribute the cake in a fair way and let everyone enjoy the fruits of reform and opening up” – Premier Wen Jiabao, 27 February 2011

National development policies are formulated every five years. These plans set the direction of the country, and have implications for the private sector as well as the government and State-owned industries. The ensuing legislation is guided by the themes set forth in each five-year plan. The twelfth and most recent plan was issued in March 2011 and applies to the period 2011-2015. It includes policies to boost domestic consumption, improve living standards, develop western and central regions, and protect the environment.

The plan identifies seven strategic industries which are expected to benefit from special incentives and funding:

- Energy conservation and environmental protection
- Next generation IT
- Biotechnology
- High-end equipment manufacturing
- New energy
- New materials
- Clean energy vehicles

Consistent with these priorities, some sectors will see a more open investment environment, whereas others – especially heavily polluting industries – will become more restricted.

For additional information about China’s 12th Five-Year Plan, please visit KPMG’s Insight Series available on: [http://kpmg.com/cn/en/issuesandinsights/articlespublications/publicationseries/5-years-plan](http://kpmg.com/cn/en/issuesandinsights/articlespublications/publicationseries/5-years-plan)
The Communist Party of China is a parallel authority run by a Central Committee. The Politburo of this Central Committee is the most powerful political body in the country. One of its functions is to give advice to the NPC and its Standing Committee concerning the appointment and removal of the premier and vice premiers.

The country’s president, Xi Jinping, is appointed by the above bodies. When undertaking business activities, it is important to realise that the central, provincial, regional and municipal governments may each have an interest in an issue and may each have the power to create regulations and take relevant decisions. These interrelationships lend additional complexity to doing business in China; KPMG can advise overseas investors concerning these stakeholders.

### Population and demographics

The PRC has the largest population in the world. At the end of 2012, the PRC’s population stood at 1.354 billion.\(^4\) This vast population is unevenly distributed, with most people living along the eastern seaboard, in southern China, and on the central plains.

In recent years, many rural residents have been migrating to cities in search of better paying jobs, resulting in a current urbanization rate of 52.5 percent\(^5\), marking a shift in the residency dynamics whereby there are now more urban residents than rural residents in China. The chart below gives a closer look at the last seven years of China’s urbanisation trend.

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During China’s 2010 census, 10 million workers had the daunting task of counting China’s people.

Key findings from the census:

- Mainland China’s total population is 1.34 billion people, an increase of 5.84 percent from the previous census in 2000.
- Citizens aged 60 or more account for 13.26 percent of the population.
- The number of migrant workers stood at 221.4 million people.\(^7\)
- Urban residents account for roughly 50 percent of the total population (compared to 36.09 percent in 2000).

In the last decade, people have been moving to the country’s eastern region, where the population expanded to 37.98 percent of the total (up from 35.57 percent in 2000).

Source: Reuters, China’s 2010 Census, 29 April 2011

\(^6\) Census taken every 10 years.

\(^7\) Migrant workers include people living away from their registered address for more than six months.
Relative population size and GDP of China’s cities

### China’s largest cities (ranked by population)

<table>
<thead>
<tr>
<th>City</th>
<th>Population (million)</th>
<th>2012 GDP (RMB billion)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chongqing</td>
<td>28.8</td>
<td>1145.9</td>
</tr>
<tr>
<td>Shanghai</td>
<td>23.0</td>
<td>2010.1</td>
</tr>
<tr>
<td>Beijing</td>
<td>19.6</td>
<td>1780.1</td>
</tr>
<tr>
<td>Chengdu</td>
<td>14.0</td>
<td>813.9</td>
</tr>
<tr>
<td>Tianjin</td>
<td>12.9</td>
<td>1288.5</td>
</tr>
<tr>
<td>Guangzhou</td>
<td>12.7</td>
<td>1355.1</td>
</tr>
</tbody>
</table>

Many of China’s ‘smaller’ cities (below) have populations exceeding five million people.

### Other significant cities in China

<table>
<thead>
<tr>
<th>City</th>
<th>Population (million)</th>
<th>2012 GDP (RMB billion)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harbin</td>
<td>10.6</td>
<td>455.0</td>
</tr>
<tr>
<td>Shijiazhuang</td>
<td>10.2</td>
<td>450.0</td>
</tr>
<tr>
<td>Suzhou</td>
<td>10.5</td>
<td>1201.2</td>
</tr>
<tr>
<td>Shenzhen</td>
<td>10.4</td>
<td>1295.0</td>
</tr>
<tr>
<td>Wuhan</td>
<td>9.8</td>
<td>800.4</td>
</tr>
<tr>
<td>Qingdao</td>
<td>8.7</td>
<td>730.2</td>
</tr>
<tr>
<td>Hangzhou</td>
<td>8.7</td>
<td>780.4</td>
</tr>
<tr>
<td>Xi’an</td>
<td>8.5</td>
<td>436.9</td>
</tr>
<tr>
<td>Shenyang</td>
<td>8.1</td>
<td>660.7</td>
</tr>
<tr>
<td>Nanjing</td>
<td>8.0</td>
<td>720.2</td>
</tr>
<tr>
<td>Ningbo</td>
<td>7.6</td>
<td>652.5</td>
</tr>
<tr>
<td>Changsha</td>
<td>7.0</td>
<td>640.0</td>
</tr>
<tr>
<td>Jinan</td>
<td>6.8</td>
<td>481.3</td>
</tr>
<tr>
<td>Dalian</td>
<td>6.7</td>
<td>700.3</td>
</tr>
<tr>
<td>Kunming</td>
<td>6.4</td>
<td>301.1</td>
</tr>
<tr>
<td>Wuxi</td>
<td>6.4</td>
<td>756.8</td>
</tr>
<tr>
<td>Hefei</td>
<td>5.7</td>
<td>416.4</td>
</tr>
</tbody>
</table>

Note: These two tables are based on 2010 census and include urban and non-urban residents in each city.
Language

Written Chinese consists of ideographic characters and it is necessary to know thousands to be able to communicate effectively. Written Chinese is the same throughout the country. In 1956, as part of the government’s programme to improve literacy, Chinese characters were simplified. Schools in mainland China use these “Simplified Chinese” characters, while Hong Kong SAR, Macau SAR and Taiwan continue to use the original “Traditional Chinese” characters.

China is home to 56 distinct ethnic groups, and spoken Chinese is subject to many regional variations. The official language of China is Putonghua, commonly known as Mandarin. Major regional dialects are Northern and Southern Wu (which includes local dialects such as Shanghainese), Cantonese (Hong Kong and parts of Southern China), Fujian dialect and Hakka.

Knowledge of overseas languages can sometimes be limited, especially in the inland provinces. While this usually does not pose too many problems for travellers, it may be advisable for business travellers to seek translation and interpretation services when visiting.

Currency and banks

The official currency of the PRC is the renminbi (RMB), issued by the People’s Bank of China. The base unit of the renminbi is the yuan (often referred to colloquially as kuai), and banknotes are available in denominations of 1, 5, 10, 20, 50 and 100 yuan.

The PRC government supervises the foreign exchange market through the State Administration of Foreign Exchange (SAFE). Current account foreign exchange receipts and disbursements can be conducted largely without restriction, while capital account foreign exchange receipts and payments are still subject to strict control.

Businesses, including foreign invested enterprises, may buy and sell foreign currency for trade and non-trade current account receipts and payments through designated banks.

The RMB is not a fully convertible currency, and limits are imposed on the amount of currency which may be carried in and out of the PRC. Foreign travellers may obtain RMB within the PRC at banks and authorised currency exchanges. If not used, a limited amount of RMB originally purchased can be converted back to foreign currency when leaving the country.

Having been closely aligned to the United States dollar for much of the previous decade, the RMB was most recently allowed greater trading flexibility on 19 June 2010.
Visitors can use major credit cards at an increasing number of hotels, restaurants and shops in major cities. ATMs are widely available, with English menus. Cash advances against credit cards are also possible in some cases. However, overseas visitors should be aware that credit cards are not as widely accepted in the PRC as in other Asian countries.

Infrastructure and transport

The PRC’s infrastructure has improved dramatically in recent years. Its major airports meet international standards, and 17 Chinese cities had operating Metro (rapid transit) systems at the end of 2012, while 40 cities had Metro (rapid transit) systems either in the planning or construction stage. China’s major cities are linked by a network of expressways and high-speed rail. China has the world’s largest high-speed rail system, and continues to invest in rail, road, and airport infrastructure upgrades.

China first allowed RMB to be used to settle international transactions in 2009. The program began in a limited number of regions but was extended worldwide in 2010. The offshore RMB market has grown quickly, with RMB deposits in Hong Kong reaching RMB603 billion by the end of 2012, up from RMB588.5 billion a year earlier.

Restrictions are still in place to prevent speculative positions (or ‘hot’ money flows) from entering mainland China; a fully convertible RMB appears to be at least several years away.

Source: The Wall Street Journal, Time for Next Move on Yuan Liberalization
Macroeconomic overview
China’s economic growth is one of the success stories of the last three decades. China’s economy during the last 30 years has evolved from a centrally planned system that was largely closed to international trade to a more market-oriented economy with a rapidly growing private sector.

In 2010, its economy edged past Japan to become the world’s second largest. The chart below provides a forecast of China’s growth for the next three years (2013-2015) compared against the annual target (7 percent) in its recently issued 12th Five-Year Plan. In the period 2006 to 2010, the country enjoyed double-digit growth in most years.

China’s manufacturing (industry) sector is currently the largest contributor to the nation’s GDP, followed by the service sector; agriculture contributes a relatively small share.

Although China’s total economy ranks second worldwide, its GDP per capita is still low by western standards, at around USD6,094. By comparison, the GDP per capita in the United States is much higher at USD49,900.

We’re number two

In 2010, China officially became the second largest economy in the world, moving ahead of Japan. China’s 2012 GDP was USD8.28 trillion, on a nominal dollar basis, compared with USD5.96 trillion for Japan.

Source: The Wall Street Journal, China Overtakes Japan as World’s No. 2 Economy, 15 February 2011

China’s GDP growth (2006-2015)

Source note: horizontal lines represent target GDP growth rates under China’s 11th and 12th Five-Year Plans; 2013, 2014, 2015 individual year forecasts are from EIU.com

10 National Bureau of Statistics
11 www.imf.org
13 Conversion to USD using the average USD/RMB exchange rate for 2012 (USD 1 = RMB 6.3125)
**Opening up**

Since the early 1980s, the PRC has implemented an “open door” policy aimed at attracting foreign investment. Its objective is economic development through overseas participation, particularly in areas where modernisation is required: agriculture, science and technology. These areas will continue to provide significant opportunities for international investors.

The PRC has further opened its markets to foreign investors since joining the World Trade Organisation (WTO) in 2001. Restrictions on foreign investment in the tertiary sectors, such as banking and finance, and accountancy and legal services have been reduced. Certain industries, where foreign investments are restricted such as telecommunications and internet services, are also being opened up. State-owned companies continue to dominate some industries such as banking, telecommunications, railways, oil, and power. However, State ownership of industry has been trending downward within the last 30 years, from close to 100 percent in the late 1970s to about 40 percent of GDP in recent years.  

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**Success in China**

Business success in China is not guaranteed, but companies with a robust China strategy and commitment to the market are more likely to see results:

- Yum Brands Inc, which owns KFC and Pizza Hut, derives approximately 40 percent of overall profits from China.  
- In 2012, Volkswagen sold over 2.81 million vehicles in China, or 31 percent of its worldwide sales.  
- Nokia’s net sales for devices and services in Greater China were 9.59 percent of the company’s total net sales in 2012.  
- Boeing, which commands a 52 percent market share in China, expects Chinese airlines to add 4,330 airplanes worth USD480 billion by 2029.

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**Inbound FDI in China, 2000-2012**

![Graph showing Inbound FDI in China, 2000-2012](source: WIND database, KPMG Analysis)

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14 Reuters, 3 August 2011, China’s state-owned sector  
15 Reuters, Yum posts profit beat, raises 2011 estimate  
16 Volkswagen Annual Report, 2012  
17 Nokia Corporation Q4 and full year 2012 interim report  
18 Associated Press, Boeing lifts 20-year China jet sales forecast on economic growth, stronger airlines, 2 November 2010
Central government Chinese State-owned companies report to the State-owned Assets Supervision and Administration Commission (SASAC). At the end of 2012, SASAC was responsible for overseeing 115 centrally-owned companies, down from 196 in 2003. In spite of the privatisation trend, central State-owned companies are major players in the economy. These companies posted combined net profits of RMB1.3 trillion in 2012.

Approximately 125,000 SOEs operate in China, as of December 31, 2012.

Evolving statistics

Similar to the nation’s infrastructure, which is continuing to improve, statistical methodology and data collection are also developing. Companies operating in China are sometimes surprised when official statistics are later revised.

In addition to revised statistics, the country periodically changes statistical methodology, meaning that numbers in one time period are not directly comparable to numbers announced earlier.

For example, in 2011 the National Statistics Bureau reduced the weighting of food prices in the consumer price index (CPI), while increasing the weight for rent. This change reflects China’s evolving economic profile and brings China’s CPI calculation closer to that of developed countries that give a higher weighting to rent. The basis for the new calculation method is valid but introduces additional complexity.

Other changes include:

- The National Statistics Bureau changed the income threshold of ‘large-scale’ industrial enterprises to RMB20 million annually (up from RMB5 million under previous methodology)
- In relation to fixed-asset investment statistics, China will begin counting rural projects. In addition, only projects with total investment exceeding RMB5 million will be surveyed (up from the previous threshold of RMB500,000).

19 http://www.sasac.gov.cn/hn1Bdh/1226n2425/index.html;
http://www.sasac.gov.cn/hn1Bdh/1277n372346n3723941n3735319.html
21 Agence France Presse, Data tweaks reflect a changing China, 23 February 2011
22 China Daily, China raises statistics criteria for indicators, 9 March 2011
Key investment sectors

FDI patterns have been changing during the last several years. In 2005, manufacturing represented the majority of FDI in China, comprising over 70 percent of the total (total FDI in 2005: USD60.3 billion). By 2012, the proportion of manufacturing FDI had fallen to around 43.7 percent (total FDI in 2012: USD111.7 billion).

The proportion of real estate FDI in China more than doubled from 2005 to 2012, rising from 9 percent to 21.6 percent.

FDI breakdown in China, 2005 vs. 2012

In 2012, China was a net exporter to developed countries such as the US, the UK, France, and the Netherlands. Two notable exceptions are Germany and Australia where imports exceeded exports; imports from Germany reached USD91.9 billion (compared to exports of USD69.2 billion) and imports from Australia reached USD84.6 billion (compared to exports of USD37.7 billion).

The US remains the largest export market, with export value amounting to USD351.8 billion in 2012. The next largest export destinations are East Asian countries Japan and Korea.

Neighbouring countries Japan and Korea are the largest import sources, accounting for USD177.8 billion and USD168.6 billion of imports, respectively. The US is the third largest import source, with import value amounting to USD132.9 billion.

China import and export snapshot, USD bn (2012)
Energy

Clean energy is a key industry identified in China’s 12th Five-Year Plan, which should continue to translate into incentives and other measures to facilitate investment.

The majority of China’s energy (around 90 percent) currently comes from coal and other carbon-intensive fossil fuel. The nation intends to push the use of non-fossil fuels to 15 percent of the country’s total energy use by 2020, creating a favourable investment environment for renewable energy. Renewable energy plays an important part in China’s overall energy plan. Its use has many favourable outcomes, such as wide resource distribution, high exploitation potential, reduced environmental impact, and sustainable use.

Renewable energy development is very important to China achieving its goal, which is 11.4 percent of primary energy consumption from non-fossil sources by 2015, and 15 percent by 2020. According to Bank of China forecasts, renewable energy will generally see double-digit growth rates during the next five years, with the exception of hydropower, which already has a large base.23

Business opportunities also exist in power generation. China has planned to invest RMB11.1 trillion in the power industry from 2010 to 2020, with RMB5.3 trillion invested from 2011 to 2015.24 RMB2.75 trillion will be invested in power plant construction, and RMB2.55 trillion will be invested in power grid construction. Sub-sectors where home-grown technologies are still being developed (i.e. nuclear and smart grid) could be promising.

<table>
<thead>
<tr>
<th>Energy (gigawatts)</th>
<th>2010</th>
<th>2015e</th>
<th>CAGR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coal and gas</td>
<td>707</td>
<td>985</td>
<td>6.9%</td>
</tr>
<tr>
<td>Hydro</td>
<td>213</td>
<td>299</td>
<td>7.0%</td>
</tr>
<tr>
<td>Nuclear</td>
<td>11</td>
<td>39</td>
<td>28.8%</td>
</tr>
<tr>
<td>Wind (on-grid)</td>
<td>31</td>
<td>94</td>
<td>24.8%</td>
</tr>
<tr>
<td>Biomass and others</td>
<td>6</td>
<td>15</td>
<td>20.1%</td>
</tr>
<tr>
<td>Solar power</td>
<td>1</td>
<td>5</td>
<td>38.0%</td>
</tr>
<tr>
<td>Total installed capacity</td>
<td>962</td>
<td>1,437</td>
<td>8.4%</td>
</tr>
</tbody>
</table>

Source: BOCI Research, China Utilities, 24 Jan 2011; KPMG analysis

23 BOCI Research, China Utilities, 24 January
24 Xinhua, Five power groups to benefit from RMB11.1 trillion investment in power in next 10 yrs, 23 December 2010
Healthcare

China’s aging population is an important driver of the healthcare sector, which is predicted to face severe challenges in the coming decades. According to China’s 2010 population census, 177.6 million people are in the 60+ age bracket, but this number is forecasted to increase to 437 million by 2050.26

Environmental pollution and lifestyle factors (e.g. smoking) are also expected to contribute to the need for healthcare services and medicine. Recognising the pressing healthcare needs, the government revised the ‘Catalogue Guiding Foreign Investments’ in December, 2011 so that ‘medical institutions’ now fall within the ‘permitted’ foreign direct investment category.26,27 This change opens the doors for foreign companies to invest in China, as the industry had previously been listed in the ‘restricted’ category.

Infrastructure

Increasing urbanisation under China’s 12th Five-Year Plan and continued development of western and central regions are expected to support infrastructure-related sectors. According to the Ministry of Communications, China will continue with its large-scale road construction plans. In 2011, China surpassed the US as having over 83,000 kilometres of highway. The government plans to further build out rural and urban highways, with the target of connecting all cities with a population greater than 200,000 by 2020.

Fixed Asset Investment: Roads

![Graph showing fixed asset investment in roads from 2003 to 2012](source: Wind Database)

However, infrastructure needs are likely to be balanced against higher priority. Given the current environmental issues in China, growth rates in this area may slow down in the coming years. Some input sectors, such as cement and steel, are facing controls on capacity expansion as part of the country’s efforts to reduce pollution and energy use.

The PRC has approved numerous joint venture projects allowing foreign participation in the development of its infrastructure. Of particular note are:

- Construction of numerous hotels and office complexes
- Construction of highways connecting major cities and provinces
- Environmental improvement projects in major cities
- Foreign investment up to 49 percent equity interest in the construction and operation of airports

25  [http://www.china.org.cn/china/2012-10/23/content_26880416.htm](http://www.china.org.cn/china/2012-10/23/content_26880416.htm)
26  Amendment to the Catalogue Guiding Foreign Investments, 2011
27  China Daily, Foreign firms get slice of China medical market, 6 December 2010
Infrastructure industries are likely to continue to provide some opportunities for overseas investors. With the 12th Five-Year Plan’s seven percent annual GDP growth target for the period up to 2015 and the government starting to look more closely at alternative sources of finance; infrastructure investments are increasingly being opened to private capital. In 2012, real estate accounted for 21.6 percent of foreign direct investment, compared to 18.7 percent in 2009.

China also faces challenging environmental issues, including pollution and shortage of clean water. Environmental priorities under the country’s 12th Five-Year Plan should create business opportunities in the following infrastructure segments:

- Sewage treatment
- Water treatment
- Solid waste treatment

The government aims to build 200,000 km of new sewage pipelines and add sewage treatment facilities with a combined capacity of 90 million tonnes. The need for construction is particularly pressing in smaller cities where sewage infrastructure is less developed.

**Consumer markets**

China’s consumer markets sector is predicted to benefit from an expanding middle class and rising disposable income. According to EIU, private consumption in China is expected to consistently increase from 2013 to 2017.

**Real private consumption in China (2006-2017)**

The consumer markets sector is broad and can roughly be broken down into the following major categories:

- Food and beverage
- Retail
- Consumer products (e.g. FMCG and durable goods)
Despite the vast size of consumer markets in China, success is not automatic. Companies need to manage a range of issues, including:

- Ensuring quality and safety of one’s supply chain (especially in the food and beverage segment)
- Food price volatility / inflation
- Intense competition in more developed regions
- Inefficient logistics infrastructure contributing to costs
- Counterfeit products

China’s retail sector is fragmented with the top 100 retailers accounting for 11 percent of total retail sales. Small independent stores currently dominate the retail landscape.

Competition in the consumer markets sector is set to intensify as multinationals raise the stakes in China. Recent developments include:

- Coca Cola’s planned investment of USD4 billion in China from 2012 to 2014.
- McDonald’s expansion of its store count in China to over 2,000 stores by the end of 2013, up from 1,300 stores in 2011.
- Nestlé’s USD1.7 billion purchase of a 60 percent stake in Chinese candy maker Hsu Fu Chi.

The luxury segment of China’s consumer markets has been especially promising in recent years, driven by an increasing number of wealthy individuals. According to the 2012 Hurun Report, Chinese individuals with more than RMB10 million broke through the one million mark for the first time, reaching a record 1,020,000 individuals, an increase of 6.3 percent over 2011. China’s super-rich, defined as individuals with wealth greater than RMB100 million, also increased to 63,500 individuals, an increase of 5.8 percent over 2011. For every 1,300 people in China, there is one millionaire.

### Wealthy Chinese consumers

<table>
<thead>
<tr>
<th>Number of residents with wealth exceeding RMB10 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beijing Municipality</td>
</tr>
<tr>
<td>Guangdong</td>
</tr>
<tr>
<td>Shanghai Municipality</td>
</tr>
<tr>
<td>Zhejiang</td>
</tr>
<tr>
<td>Jiangsu</td>
</tr>
<tr>
<td>Fujian</td>
</tr>
<tr>
<td>Shandong</td>
</tr>
<tr>
<td>Liaoning</td>
</tr>
<tr>
<td>Sichuan</td>
</tr>
<tr>
<td>Henan</td>
</tr>
</tbody>
</table>

Source: Hurun Report 2012
Automotive

China is currently the world's largest automotive market, having surpassed the US in 2009. The market is fragmented, but a few foreign brands are leading players; these include Volkswagen, GM, Hyundai, and Toyota. Chinese companies currently dominate the small vehicle market (cars with engines below 1.6 litres) but are expected to expand their share of the overall market during the next several years. Major Chinese players include: Chery, Geely, and BYD.

Worldwide light vehicle sales (2012)

<table>
<thead>
<tr>
<th>Country</th>
<th>Thousands of units sold</th>
</tr>
</thead>
<tbody>
<tr>
<td>China</td>
<td>19,118</td>
</tr>
<tr>
<td>USA</td>
<td>14,464</td>
</tr>
<tr>
<td>Western Europe</td>
<td>13,126</td>
</tr>
<tr>
<td>Japan</td>
<td>5,263</td>
</tr>
<tr>
<td>Eastern Europe</td>
<td>4,903</td>
</tr>
<tr>
<td>Brazil &amp; Argentina</td>
<td>4,325</td>
</tr>
<tr>
<td>Canada</td>
<td>1,676</td>
</tr>
<tr>
<td>Korea</td>
<td>1,507</td>
</tr>
</tbody>
</table>

Source: Article: Global vehicle sales up 5.2% to 80.9m in 2012, Just-auto, January 2013

Current trends in the automotive industry include:\n33,34

- China is expected to sell 30 million light vehicle units by 2020
- China's auto market is still growing at 10 percent per year, driven by rising GDP and personal income
- Inland provinces and lower-tier cities have higher-than-average growth, given lower vehicle penetration and faster economic growth
- The pre-owned car market is growing, and demand for auto replacement parts is set to increase
- Government push for the development of new energy vehicles (which has not yet translated into consumer demand)
- Modest recovery estimated from depressed margins in previous years
- Development of different revenue streams (e.g. vehicle financing, after-sales service)

Highlighting the favourable status of new energy vehicles, the Catalogue Guiding Foreign Investments now classifies two activities related to automotive infrastructure, as "encouraged". They are: construction and operation of (a) electric vehicle charging stations and (b) battery changing stations. This shift is likely to pave the way for new incentives to develop these areas.
Although China’s automotive market has developed rapidly in recent years, the sector also faces headwinds.

In large, congested cities, the government’s efforts to reduce the number of vehicles on the road could have a negative impact on some automakers. In Beijing, for example, authorities maintained its car quota unvaried at 240,000 in 2012. Shanghai, Guangzhou, and Guiyang adopted this measure as well.

Another development that could impair profitability of automakers is overcapacity, which is a risk in coming years.

Offsetting the negative factors is China’s low car ownership rate in relation to the population. This low market penetration implies significant long-term potential for China’s auto industry.

The luxury segment of China’s auto industry has fared well, buoyed by spending from wealthy individuals. Audi and BMW are the dominant players in this segment, selling 370,000 and 296,000 vehicles respectively in 2012.36

Vehicles per country (2013)

Sources: Lubrita, list of countries by vehicles per capita, 10 June, 2013

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Financial services

China’s financial sector is dominated by four State-owned banks: the Agricultural Bank of China (ABC), Industrial and Commercial Bank of China (ICBC), the Bank of China (BOC) and China Construction Bank (CCB). China’s State-owned banks account for over half of all banking assets, with the remainder shared between city commercial banks, privately owned banks and credit cooperatives.

Foreign banks first incorporated in China in December 2006, and by the end of 2011, the foreign bank presence in China included 181 banks from 45 countries and regions. Some regulations are making the operating environment more challenging for foreign banks, for example the 2011 deadline to reduce the loan to deposit ratio to 75 percent.

In spite of these hurdles, the assets of foreign-funded banks in China still increased from RMB800 billion in 2006 to RMB2.15 trillion in 2011, representing a compound annual growth rate of 21.8 percent.

Source: China Statistical Yearbook 2012; KPMG analysis

Assets of foreign-funded banks in China, 2006-2011

<table>
<thead>
<tr>
<th>Year</th>
<th>RMB trillion</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>0.8</td>
</tr>
<tr>
<td>2007</td>
<td>1.2</td>
</tr>
<tr>
<td>2008</td>
<td>1.4</td>
</tr>
<tr>
<td>2009</td>
<td>1.4</td>
</tr>
<tr>
<td>2010</td>
<td>1.9</td>
</tr>
<tr>
<td>2011</td>
<td>2.2</td>
</tr>
</tbody>
</table>

Source: China Statistical Yearbook 2012; KPMG analysis

M&A security review

In 2012, overall merger and acquisition declined by 26 percent in volume and 9 percent in value, falling to five year lows. Deal activity and value are both expected to rebound by the end of 2013. According to the Ministry of Commerce, China attracted USD111.7 billion worth of FDI in 2012, slipping 4 percent from last year but still retaining its spot as one of the world’s top destinations for corporate expansion.

In March 2011, China introduced a new M&A security review for foreign acquisitions. Under the new system, foreign inbound M&A in specified areas is subject to an additional layer of review on national security grounds:

- National defence
- Agricultural products
- Energy
- Natural resources
- Infrastructure
- Transportation
- Equipment manufacturing
- Technology

For additional information about China’s banking sector, please visit the following site and access KPMG’s latest China Banking Survey:


China’s insurance, pensions and fund management sectors are also being opened to foreign investment. Foreign companies can hold a stake of up to 49 percent in a fund management company joint venture.

The venture capital sector in China is relatively new, but one the country would like to develop. To this end, it is listed as an “encouraged activity” in the 2011 edition of the Catalogue Guiding Foreign Investments.

Outsourcing

China’s “1,000-100-10” Project was launched in 2006 to develop 1,000 domestic companies with outsourcing capabilities; encourage 100 multinational companies to establish outsourcing operations in China; and build 10 outsourcing hubs. As of 2010, the country has met all of these goals, having established over 9,000 domestic outsourcing companies; welcomed over 500 multinational companies to set up outsourcing operations in the country; and built over 25 outsourcing hubs.40

In 2012, China’s outsourcing industry revenue reached USD46.6 billion, a 44 percent increase on year-on-year basis. China’s outsourcing market is expected to grow between 40 to 50 percent each successive year, to top USD90 billion by 2015, more than tripling within a five-year period.41,42

Catalogue Guiding Foreign Investments, 2011 Amendment

China’s Catalogue Guiding Foreign Investments is an important document for foreign companies to review since a sector’s classification influences the ease or difficulty of investment. It sets out business activities that are “encouraged”, “restricted” or “prohibited” for foreign investors. The 2011 catalogue saw a number of changes to the previous version from 2007:

Newly Encouraged Activities

- Vocational training
- Venture capital enterprises
- Construction and operation of vehicle charging stations and battery changing stations
- Construction and operation of water treatment plants
- New types of high-technology glass and optics products
- Alternative energy

Newly Restricted Activities

- Heavy energy users
- Polluting activities
- Resource-related projects

Newly Prohibited Activities

- Domestic express parcel service
- Construction and operation of villas

Source: British Embassy Beijing, China - Inward Investment, May 2011
In the early days of China’s “reform and opening up”, a few hotspots were favourite destinations for outsourcing or shared services facilities. These included the Yangtze River Delta, Bohai Rim, and Pearl River Delta. Rising wages and land costs in China’s key economic zones are forcing companies to look at other options to remain competitive.\(^{43}\)

In general, China’s central and western regions have a lower cost base compared to more mature coastal areas. However, the infrastructure in many areas is still being developed. Choosing an appropriate off-shoring solution requires careful city-by-city analysis to determine whether a city’s resources meet your requirements.

For more detailed information about China’s outsourcing landscape, please see our publication: 2013 Report on China Outsourcing Development.


**Capital market development**

China’s stock exchanges in Hong Kong and Shanghai are among the largest in the world, ranking six and seven respectively by market capitalisation in 2012. The New York Stock Exchange in the US is the world’s largest stock market by a wide margin, with a market capitalisation of around USD14 trillion; by comparison, the stock markets in Hong Kong and Shanghai have market capitalisations of USD2.8 trillion and USD2.5 trillion respectively.

The number of listed domestic companies has been increasing steadily over the last decade and stood at 2,494 at the end of 2012 (shown in the chart below). In addition to domestic listings, many Chinese companies have pursued IPOs in the US. However, overseas listings could decrease in coming years in light of accounting concerns that have diminished investor appetite for Chinese IPOs.\(^{44}\)

In the aftermath of these issues, Chinese companies may increasingly turn to domestic stock markets to raise capital in the future.

China introduced the Qualified Foreign Institutional Investor (QFII) system in 2002 to permit institutional investors to buy into Chinese equity and debt markets. The QFII system has already allowed more than 100 foreign investors access to China’s markets; these investors include banks, trust companies, securities firms, sovereign wealth funds and pension funds.

Institutions that receive approval under the QFII system are allowed to invest in China’s stock and bond markets up to a quota which is set for each institution.

\(^{43}\) World Federation of Exchanges, 2010

\(^{44}\) The Wall Street Journal, Stung, Chinese Firms Now Look to Go Private, 2 September 2010
This system is a way for institutional investors to participate in China’s growth without worrying about complex operational or human resource issues.

Institutions need to meet at least the following criteria to apply for QFII status:

- Stable financial status, good credit rating, and adequate assets
- Staff with appropriate qualifications
- Sound corporate governance, adequate internal controls, and absence of serious regulatory violations in the last three years
- The applicant’s home country has sound legal and regulatory systems; and securities regulatory bodies in the applicant’s home country have signed a memorandum of understanding with the CSRC
- Other unspecified requirements consistent with the prudence principle. New rules unveiled for QDII and RQFII

On 14 January 2013, The China Securities Regulatory Commission (CSRC) Chairman Guo Shuqing said that “the total investments by QFII and RQFII only accounted for 1.5 percent to 1.6 percent of the current A-share market capitalization, and this proportion should increase by nine to 10 times in future”.

The CSRC completed the amendment for the ‘Measures for Pilot Domestic Securities Investment Made by RMB Qualified Foreign Institutional Investors (RQFII)’ on 24 January 2013. The amendment will expand the scope of institutions under RQFII, where investment institutions are no longer limited to supply funds to management companies and securities companies. In addition, it also removes the requirement of a 2:8 split between domestic equity and bond markets asset allocations respectively, which implies that more funds will be allowed to flow into the stock market.

On March 14, 2013, the CSRC began soliciting public opinions on its draft amendment to the ‘Trial Measures for the Administration of Overseas Securities Investment by Qualified Domestic Institutional Investors (QDII)’ and its auxiliary rules. The amended contents include: lowering the financial indicator threshold for QDII qualification. For fund management companies, the previous requirements of having least RMB200 million of net assets, more than two years experience with fund operations management, and at least RMB20 billion of assets under management, have been removed. As for securities companies, they are no longer required to have at least RMB800 million of net capital and they are also not required to have more than one year experience in running collective asset management schemes.

The State Administration of Foreign Exchange (SAFE) issued a circular on 22 March 2013, requiring RQFII to remit investment principal within six months after each investment quota approval, and no remittance is allowed after the specified period without prior consent. The investment principal has a lock-up period of one year.

45 China Daily, What is QFII? 2 August 2010
Investment in the People’s Republic of China

Market capitalisation of leading stock exchanges, 2012

<table>
<thead>
<tr>
<th>Stock Exchange</th>
<th>USD billion</th>
</tr>
</thead>
<tbody>
<tr>
<td>NYSE Euronext (US)</td>
<td>14,086</td>
</tr>
<tr>
<td>NASDAQ OMX (US)</td>
<td>4,582</td>
</tr>
<tr>
<td>Tokyo Stock Exchange</td>
<td>3,479</td>
</tr>
<tr>
<td>London Stock Exchange</td>
<td>3,397</td>
</tr>
<tr>
<td>NYSE Euronext (Europe)</td>
<td>2,832</td>
</tr>
<tr>
<td>Hong Kong Exchanges</td>
<td>2,832</td>
</tr>
<tr>
<td>Shanghai SE</td>
<td>2,547</td>
</tr>
<tr>
<td>TMX Group</td>
<td>2,059</td>
</tr>
<tr>
<td>Deutsche Börse</td>
<td>1,486</td>
</tr>
<tr>
<td>Australian SE</td>
<td>1,387</td>
</tr>
</tbody>
</table>

Note: TMX Group includes the Toronto Stock Exchange, the TSX Venture Exchange, the Montreal Exchange, the Natural Gas Exchange, and the Boston Options Exchange
Source: World Federation of Exchanges 2012; KPMG analysis

Number of listed domestic companies in the PRC, 2001-2012

Source: WIND database 2012; KPMG analysis

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At the end of 2012, the State Administration of Foreign Exchange (SAFE) has granted a total investment quota of USD37.44 billion to 169 institutional investors, and the government is considering further expanding the amount. Foreign investors include leading global banking and investment firms, leading US universities, the Bill and Melinda Gates Foundation, and a number of sovereign wealth funds.

In 1993, the State Council established the Securities Commission and China Securities Regulatory Commission (CSRC). The Securities Commission is responsible for determining securities policies, planning the development of securities markets, directing, coordinating and supervising securities-related institutions in China. It also administers the CSRC, which acts as its regulatory arm and supervises listing, trading and clearing activities.

Since the 1990s, both technical and institutional improvements have been introduced to China’s stock markets. The Chinese authorities have emulated many of the practices of western stock exchanges, including standardising disclosure requirements, extending the administrative network of the CSRC across the country, increasing monitoring of companies and intermediaries serving the securities industries, and promulgating detailed laws and regulations.

Amidst competition from other bourses in the region and around the world, Hong Kong IPO activity picked up in the first half of 2013, and is on its way to regaining its position as one of the world’s hottest IPO markets. In the first half of 2013, the Hong Kong IPO market raised HKD 39.5 billion, a 28 percent increase over the same period last year. A few high profile cases in 2013 are provided below:

- Sinopec Engineering Group, a unit of Asia’s largest oil refiner, raised approximately USD2.25 billion.46
- China Galaxy Securities raised USD1.1 billion.47
- The Langham Hotel, a spinoff of Great Eagle Holdings, raised approximately USD550 million.48

Hong Kong moved up one position, from fourth to third globally for funds raised from new listings through the first half of the year (USD5.09 billion). Hong Kong trails the US (USD20.9 billion) and Brazil (USD6.5 billion), but is ahead of London (USD5.06 billion).

46 http://www.cnbc.com/id/100708773
48 The Wall Street Journal, Yitai Coal raises US$903 million in Hong Kong IPO, 5 July 2012
Economic disparities

China can be viewed as a collection of large regional economies, each at different stages of development. The average standard of living varies greatly from one province to the next.

In 2012, Shanghai’s GDP per capita was well over twice the national average. The Yangtze River Delta, comprising Shanghai, Jiangsu and Zhejiang provinces, is one of the country’s most developed and prosperous regions. With around 11 percent of China’s total population, it contributed nearly 20 percent of the national GDP in 2012 and over 30 percent of total foreign trade volume. The main industries in the region include finance, light industry, services and agriculture.

During the country’s 30 years of market reform, coastal cities have led the way, but 2007 was a tipping point when interior regions started growing at a faster pace. The Northeast, Central and Southwest regions and vast Western frontier remain generally poorer, but the government’s plan to develop central and western provinces is expected to lessen disparities over time.

### Opportunities in China’s emerging cities

Less developed cities in China are also potential entry points for companies exploring investments. In many sectors, the competitive landscape is less saturated in comparison to the country’s major cities.

A partial list of rapidly growing cities is given on the left:

GDP growth rates in cities such as Chongqing, Changsha, and Nanchang nearly doubled the national average of 7.8 percent.

### GDP growth (%) in selected cities (2012)

<table>
<thead>
<tr>
<th>City</th>
<th>GDP growth (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Changsha (Hunan)</td>
<td>13.0%</td>
</tr>
<tr>
<td>Zhengzhou (Henan)</td>
<td>12.0%</td>
</tr>
<tr>
<td>Wuhan (Hubei)</td>
<td>12.0%</td>
</tr>
<tr>
<td>Chongqing</td>
<td>13.6%</td>
</tr>
<tr>
<td>Nanchang (Jiangxi)</td>
<td>12.5%</td>
</tr>
<tr>
<td>Xuzhou (Jiangsu)</td>
<td>10.0%</td>
</tr>
<tr>
<td>Shenyang (Liaoning)</td>
<td>11.0%</td>
</tr>
<tr>
<td>Hohhot (Inner Mongolia)</td>
<td>11.0%</td>
</tr>
<tr>
<td>Changchun (Jilin)</td>
<td>12.0%</td>
</tr>
<tr>
<td>Luoyang (Henan)</td>
<td>10.0%</td>
</tr>
<tr>
<td>National average</td>
<td>7.8%</td>
</tr>
</tbody>
</table>

Source: EIU, China provincial statistical yearbooks
China outbound investment

China’s economic growth has led to a rise in outbound investment by PRC companies, a trend that is expected to continue.

Top 3 high profile outbound investments in 2013 include:

- Shuanghui International has agreed to pay USD7.1 billion to acquire Smithfield Foods Inc.
- The State Grid Corporation of China (SGCC) has agreed to buy 60 percent of SPI Australia Assets (SPIAA) in a deal worth USD6.68 billion.
- China National Petroleum Corp (CNPC) spent USD4.2 billion to purchase 20 percent of Italy’s Eni SPA Oil and Gas East Africa subsidiary, Eni Mozambique.

Three main drivers underpin China’s outbound investment:

Access to natural resources

The government has encouraged State-owned companies to acquire stakes in energy and mining projects. China’s large State-owned oil companies have led the way, buying up stakes in oil and gas fields in Africa, Latin America, and throughout Central and Southeast Asia.

A selected list of natural resources in which Chinese companies are investing is provided below. This represents an opportunity to sell to the world’s second largest economy.

<table>
<thead>
<tr>
<th>Resource</th>
<th>Use</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iron ore</td>
<td>Raw material for making steel</td>
</tr>
<tr>
<td>Coking coal</td>
<td>Raw material for making steel</td>
</tr>
<tr>
<td>Potash</td>
<td>Key ingredient in fertilizer</td>
</tr>
<tr>
<td>Thermal coal</td>
<td>Electricity production</td>
</tr>
<tr>
<td>Platinum</td>
<td>Used in catalytic convertors for vehicles</td>
</tr>
<tr>
<td>Gold</td>
<td>Viewed as a &quot;safe haven&quot; investment during economic uncertainty</td>
</tr>
<tr>
<td>Uranium</td>
<td>Nuclear energy</td>
</tr>
<tr>
<td>Rare earths</td>
<td>Used in electronic devices and electric vehicles</td>
</tr>
</tbody>
</table>

Selected list of China’s natural resource aspirations


Diversifying into new markets

This is particularly true for manufacturers, who may face saturation and fierce cost competition in their home market. Mergers and acquisitions provide Chinese companies with an opportunity to acquire a global brand identity and circumvent conventional market barriers.
Technology and know how

Overseas investment can provide access to technology and international management skills. China’s State-owned banks are developing new financing and foreign exchange services, to support the growing number of Chinese companies investing abroad.

The trend of China’s non-financial outbound investment over the last seven years is provided below.

China’s outbound investment by industry sector, 2012

Source: 2012 Statistical Bulletin of China’s Outward Foreign Direct Investment

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Key investment considerations
Overall philosophy and approach

The government has adopted various policies to attract foreign investment. While investment in certain industries needs to be approved by central government authorities, such as the Ministry of Commerce, the authority to approve most foreign-invested enterprises, where total investment is less than USD300 million, has been delegated to provincial, regional and municipal governments. Some investment projects that exceed the USD300 million threshold, but do not require overall State planning control, can also be approved at the local level.

In line with WTO commitments to create a level playing field, the PRC government has extended equal tax treatment to all enterprises, whether foreign invested or domestic. However, in order to continue encouraging technological development, new concessions have been introduced to high technology industries.

Laws and regulations

The PRC has introduced a framework of commercial law to encourage foreign investment. At provincial, regional and municipal levels, regulations also exist to meet this objective.

The PRC’s commercial laws are still evolving. KPMG China regularly issues thought leadership and alerts documenting recently introduced regulations likely to affect companies doing business in China.

Contracts and negotiations

Contracts, including foreign economic contracts, are governed by the Contract Law, which took effect in October 1999.

Foreign investors in China often encounter the mindset that contractual documentation should be kept to a minimum and that all business matters can be resolved if both parties adhere to the basic concepts of equality and mutual benefit. The assumption is that business decisions should be the subject of prior discussion and agreement by both parties and that all differences should be settled by a process of conciliation without recourse to third party arbitration or to the courts of law.
In practice, there is a growing recognition among investors of the importance of including an arbitration clause when drafting a contract. Arbitration can provide a structure for investors and local partners to resolve their differences while continuing to work together, thereby avoiding more expensive litigation procedures. A popular option is to agree to refer any dispute to the China International Economic and Trade Arbitration Commission (CIETAC). This is the permanent arbitration body of the China International Chamber of Commerce.

Foreign businesses usually find that their counterparts in the PRC are knowledgeable about the potential investor or trading partner’s company, its competitive position and the worldwide situation of the industry concerned. Negotiations are likely to be long and detailed, and it is important for foreigners involved in the negotiation process to demonstrate patience, tact and politeness. Aggressive negotiation tactics are likely to fail, and exerting excessive pressure in a negotiation may result in a “false positive” outcome, where the counterparty appears to agree, but is doing so just to save face.

Many Chinese are exacting negotiators and will continue to examine all their options before signing any agreement. The key to success is to identify relatively few negotiating points on which to concentrate and to adopt a flexible attitude on minor contractual issues; the foreign party should accept from the outset that not all its normal terms and conditions will be acceptable. It should also ensure that an agreement exists, rather than merely a statement of intent.

Forms of foreign investment

The PRC offers a number of different ways to facilitate foreign investment, as detailed below. The most common form is a foreign-invested enterprise. These are established wholly or partly within China, with at least 25 percent foreign ownership. They may be Sino-foreign equity joint ventures, Sino-foreign cooperative joint ventures or wholly foreign-owned enterprises.

China has published the Catalogue Guiding Foreign Investments, which identifies industries as “encouraged”, “restricted”, or “prohibited” for foreign investments. The 2011 edition of the Catalogue took effect on 30 January 2012 and the 2007 edition was abolished simultaneously. Some of the foreign investments could be required by this Catalogue to be in the form of joint ventures.

Foreign direct investment forms, 2012

Source: China Monthly Economic Indicators, January 2013
KPMG member firms have considerable experience assisting in the establishment of operations for overseas investors in the PRC, including all of the investment forms described below.

Processing and assembly agreements

The simplest arrangement is a processing and assembly agreement where the foreign company supplies raw materials or parts on a consignment basis to a local entity in the PRC. A fee is paid to the PRC entity for its work and the processed goods are returned to the foreign company.

In most cases, the foreign company will have to supply the necessary production technology, equipment and supervision. The foreign investor is not allowed to sell any of the goods produced on the domestic market without the approval of the PRC authorities.

Equity joint ventures

Equity joint ventures are limited liability companies with joint PRC and foreign ownership set up for a specific purpose, such as the establishment of a new manufacturing concern. In general, the foreign partner provides the capital investment, technical expertise and management skills and arranges for technology transfer. The PRC entity provides land, building, and labour, and facilitates the smooth operation of the joint venture. The two parties’ equity contributions to the joint venture determine their share of the results.

Cooperative joint ventures

Cooperative joint ventures are sometimes referred to as contractual joint ventures. They are similar to equity joint ventures but differ in that the obligations of each party are detailed in a contract. These contracts typically specify the minimum registered capital and capital contributions of each party at various levels of investment and their respective share of the results of the joint venture. A cooperative joint venture can be a legal person with limited liability, if registered as such.

Wholly foreign-owned enterprises

Wholly foreign-owned enterprises (WFOEs) are legal entities in China and are wholly owned by one or more foreign investors.

The advantage of a wholly foreign-owned enterprise is that the foreign investor has full autonomy in managing the company. In some cases, a foreign investor may prefer a wholly-owned structure as it can better protect its trade secrets and other intangible assets.
Some sectors still restrict the establishment of wholly foreign-owned enterprises, but these restrictions are gradually being relaxed. For example, in December 2004 the government lifted restrictions on foreign investment in wholesale, retail and distribution enterprises. Overseas parties are now allowed to set up wholly-owned entities known as foreign-invested commercial enterprises (FICEs), which may act as a retailer, wholesaler or commission agent and engage in franchising activities.

PRC holding companies

If certain conditions are satisfied, foreign investors may establish holding companies in the PRC to hold equity interests in foreign invested enterprises. A PRC holding company may trade goods manufactured by investees and also render some shared services such as marketing, staff recruitment and consulting work.

PRC holding companies and subsidiaries are taxed as separate entities and do not file a consolidated tax return. A holding company can further apply for “Regional Headquarters” status, which allows a broader scope of services and certain tax benefits.

Representative offices

Foreign companies may set up representative offices in the PRC. Such offices are not separate legal entities and their permitted business scope is generally very limited. A representative office is prohibited from engaging in business operations.

Branches

Foreign companies in certain industries such as banking, insurance and shipping may set up branches in the PRC. These branches are not separate legal entities in China.

Construction and installation projects

As of April 2004, foreign contractors are no longer allowed to carry out new construction or installation projects in the PRC on a contractual basis. Instead, they need to set up foreign-invested construction companies in China, which are subject to the same licensing administration as domestic construction companies.

Subcontracted business

A foreign company may manage and operate all or part of the business of a domestic enterprise or a foreign invested enterprise as a subcontractor. Foreign companies may find opportunities to subcontract some of the operations of State-owned enterprises, subject to approval of the PRC authorities.
Intellectual property

Foreign trademarks registered in the PRC are protected by law. Since 1988, the PRC has officially adopted the international system for commodity classification and the Vienna system for design elements classification, thus internationalising the PRC’s trademark registration and administration.

The registration of trademarks is governed by the Bureau of Trademarks. Trademark applications of foreign enterprises are handled by agents approved by the Bureau of Trademarks, such as the Trademark Registration Agency of the China Council for Promotion of International Trade in Beijing and the China Patent Agent (HK) Limited in Hong Kong.

The PRC is facing increasing international pressure to provide greater legal protection for intellectual property rights (IPR). The PRC’s Copyright Law, which came into force in June 1991, aims to protect literary, musical, dramatic, audio and visual property.

The PRC is a signatory to the Berne Convention and the Universal Copyright Convention, the two main multilateral copyright conventions. In order to protect the rights and interests of copyright holders of foreign works, the PRC issued the Regulations on Implementation of International Copyright Treaties in September 1992.

International agreements

China is a signing party to the following international conventions which have intellectual property implications:

- Paris Convention
- Madrid Agreement Concerning the International Registration of Marks (Madrid Union)
- Nice Agreement Concerning the International Classification of Goods and Services for the Purposes of the Registration of Marks
- Protocol Relation to the Madrid Agreement Concerning the International Registration of Marks (Madrid Protocol)
- WIPO (World Intellectual Property Organization)
- Berne Convention
- Geneva Convention for the Protection of Producers of Phonograms against Unauthorized Duplication of their Phonograms
- WTO Agreement

Source: Blank Rome LLP
With increased outsourcing of multinational companies’ manufacturing activities and distribution of goods to China, managing the associated IPR is critical. While many cases in the PRC involve local companies infringing the IPR of international partners, domestic companies are also starting to defend their brands and IPR more vigorously.

**Environmental regulations**

Rapid economic growth has led to growing pressures on China’s environment, and environmental pollution has become a major concern to the Chinese government.

Since the mid 1990s the government has passed a number of environmental laws and regulations. For example, under legislation passed in 1998, construction projects are now required to conduct up to four separate environmental impact assessments. The 2002 Law on the Promotion of Clean Production extended the scope of environmental impact assessments to other manufacturing processes, to promote more efficient resource practices.

The State Environmental Protection Administration (SEPA) is the main national agency monitoring environmental performance and formulating national standards. It has asked the government for greater powers, for example to shut down heavily polluting factories. It has also called on the government to create tax breaks and financial incentives, to encourage better environmental performance. The possibility exists for increased environmental regulations of businesses in coming years. For example, the new CIT Law, effective from 1 January 2008, grants preferential treatment to qualified environmental protection and energy or water conservation projects.

**Transfer pricing**

Transfer pricing issues have become increasingly important in recent years. CIT Law requires companies to conduct “arm’s length” transactions with related parties. Companies are required to maintain transfer pricing documentation in accordance with CIT Law; the level of documentation is based on the volume of related party transactions. If tax authorities discover that transfer pricing problems have led to unpaid taxes, they will take corrective action, which includes collecting back taxes, charging interest and imposing penalties.

**China Taxation for Enterprises**

The Ministry of Finance (MOF) is responsible for formulating economic policy and developing tax legislation. The National People’s Congress enacts China’s income tax laws, while the State Council promulgates supplementary and provisional regulations. The State Administration of Taxation (SAT) interprets and applies enacted tax laws and regulations, with the publication of regular Tax Circulars.

**Income tax**

In March 2007, China promulgated the new Corporate Income Tax Law (CIT Law), which replaced the Foreign Enterprise Income Tax (FEIT) Law applicable to foreign invested enterprises, and foreign enterprises and Enterprise Income Tax (EIT) applicable to domestic enterprises (DEs), effective 1 January 2008. The Implementation Rules of the CIT Law were issued by the State Council in December 2007.
On 1 January 2008, the CIT rate for DEs and Foreign Invested Enterprises (FIEs) was unified to 25 percent. Companies entitled to a reduced tax rate under the FEIT law will be transitioned to a full 25 percent CIT rate over a five-year period. In addition, the FEIT holiday of “two-year exemption and three-year half rate reduction” has been removed in the new CIT Law. Companies that are eligible for FEIT holiday will be eligible for a five-year grandfathering provision. The new CIT Law also offers some preferential income tax treatment to qualified investments, which are no longer restricted to FIEs or DEs.

Double taxation treaties

The PRC has signed agreements with most of its major trading partners to avoid double taxation of income. Most of these agreements closely follow the Model Treaty of 1977 prepared by the Organisation for Economic Cooperation and Development (OECD), but vary in their particulars. By the end of 2011, the PRC had entered into tax treaties with over 90 countries. It also has tax arrangements with Hong Kong and Macau, offering equivalent double tax protection.

Value added tax

Value added tax (VAT) used to be charged on the supply of goods, and the provision of repair, replacement and processing services in the PRC as well as on the importation of goods into the PRC.

With the commencement of pilot VAT reform scheme as of January 2012, VAT is also charged on provision of transportation services and modern services.

VAT is charged at each stage of the production of goods and services, with each supplier receiving credit for the relevant VAT paid so that VAT is actually borne by the final consumer.

VAT is normally accounted for on a monthly or quarterly basis. Where input VAT exceeds output VAT in a period, the excess should be carried forward to offset the output VAT in the following periods. Since 2009, input VAT credits have been available for VAT paid in the purchase of fixed assets. However, goods or services purchased for the production of non-taxable and exempted goods, or for employee welfare purposes, are not eligible for VAT credits.

The standard VAT rate is 17 percent but certain products are taxed at 13 percent, or are exempt. Certain small scale businesses, as defined by the authorities, may be entitled to a lower rate, but they are not eligible for VAT credits. The pilot VAT reform scheme applicable to transportation sector and modern service industry has created two new VAT rates of 11 percent and six percent.

Exports are generally free of VAT. However the refund of VAT incurred on the purchase of goods used for exporting may be limited.
Business tax

All entities and individuals who provide services (except for processing, replacement or repair services), or who transfer intangible assets or immovable property in the PRC, are subject to business tax (BT). Taxable services for BT purposes include transportation, construction, finance and insurance, post and telecommunications, cultural activities and sports, entertainment businesses and services. The general BT rate is five percent. For industries such as transportation and construction, the BT rate may be reduced to three percent. However, entertainment services may be subject to BT of up to 20 percent.

BT is a form of turnover tax, in that no credits are allowed throughout a supply chain. Moreover, BT applies if either the service provider, or the service recipient, is in China.

From 1 January 2012, China has started reforming the business tax, by replacing BT with VAT gradually. A pilot reform scheme has started in Shanghai and has been progressively expanded to more selected cities and provinces. The pilot scheme applies to transportation sector and modern services industry.

On 10 April 2013, China announced that the VAT pilot scheme will be expanded nationwide on 1 August 2013, and will include further more sectors, like the production, broadcast and publication of radio, films and television programs, as well as foreshadowing the expansion to the railways, post and telecommunications industries in the near future.

Other taxation

Additional consumption tax is charged on the production, processing and importation of certain luxury goods. The tax rates vary from three percent to 45 percent for different categories of goods. Consumption tax is levied in addition to value-added tax.

There is a vast array of other forms of taxation applicable to various business or investment activities in China, including the Urban Maintenance & Construction Tax, Education levy, Stamp Duty, Cultural Business Levy, Deed Tax, Real Estate Tax, Land Appreciation Tax, together with various mining taxes, motor vehicle taxes and social security contributions.

In addition, foreign companies that do not have establishments in the PRC are liable for withholding tax on their PRC-sourced income including interest, dividends, rental, royalties and capital gains. Dividends received by foreign investors from foreign-invested enterprises are subject to withholding tax for profits derived after 1 January 2008.

The PRC tax laws are complex and it is recommended that professional advice is taken prior to entering into any business or financial arrangements.

Customs

The PRC General Administration of Customs administers the import and export of goods into or from the PRC. The Customs offices collect customs duty and import taxes (including value added tax and consumption tax) for goods imported into the PRC. To comply with WTO requirements, China Customs has gradually reduced the import duty rate since 2002. The average duty rate is now approximately 10 percent. Goods imported from a country that has a reciprocal preferential tariff agreement are subject to preferential rates.
Importing raw materials into the PRC to produce goods for export purposes is not subject to customs duty and import taxes, subject to approval by the Customs authorities. In addition, the PRC has 16 Bonded Zones (or Free Trade Zones) and more than 60 Export Processing Zones as of 2011 that are separate customs areas. Goods imported from overseas into these Bonded Zones and Export Processing Zones are not subject to any customs duty and import taxes.

According to current China legislation, for goods which appear on the “automatic import license goods” list, importers or their brokers must apply for an automatic import license from the Ministry of Commerce or the local Foreign Economic Relations and Trade Commission in advance. Goods imported from certain areas or countries, such as Hong Kong SAR, Korea, or the Association of Southeast Asian Nations (ASEAN) may be taxed under preferential tariffs for certain types of goods.

Export duties only apply to a few commodities, such as certain scarce minerals. Depending on the political climate, there may be considerable disparities in the imposition of import and export tariffs on trading with different countries. On 1 January 2006, China customs ceased export duty collection on textiles exports.

**Accounting regulations**

The accounting methods adopted by joint ventures with foreign investors are specified in the Accounting Regulations of the People’s Republic of China for Enterprises with Foreign Investment. The MOF issued these regulations in June 1992, with the intention of further safeguarding the legal rights of both the joint venture enterprise and its investors. In November 1992 the MOF also issued the Accounting Standards for Business Enterprises (ASBE) and the Financial Regulations for Business Enterprises (FRBE), both of which were designed to be applicable to all types of enterprises in the PRC, including foreign-invested enterprises.

Since the early 1990s, the MOF has continued efforts to establish standard accounting practices across different kinds of enterprises and organisations. While the PRC’s generally accepted accounting principles (GAAP) are nominally a principles-based system, in practice they are governed by many different regulations and a large existing body of interpretations. Some discrepancies still exist between regions and across sectors.

In November 2005, the PRC decided to move towards convergence with International Financial Reporting Standards (IFRS). While Chinese standards will remain separate in their legal basis, the aim is to create a materially equivalent financial reporting system. The International Accounting Standards Board has offered to work with the MOF to find common agreement in areas such as treatment of goodwill and business combinations.
As part of this transition, the MOF released new accounting standards for business enterprises in February 2006. The new standards comprise a general standard and 38 specific standards. All listed companies in China will need to prepare financial statements in accordance with the specific standards, from January 2007, while the general standard is applicable to all business enterprises. Companies not adopting the specific standards will still need to comply with all previous standards and regulations, including ASBE and FRBE.

It is important for foreign investors to ensure that their joint venture contracts contain provisions for adequate financial control over the joint venture, including an independent external audit of the enterprise’s accounts. The annual accounts of foreign companies must be audited by certified public accountants registered in the PRC. The government has allowed international accounting firms to establish joint venture firms to perform statutory audits. In 1992, KPMG Huazhen, a KPMG member firm, was the first of the “Big Four” accounting firms to receive such approval in China.

**Insolvency**

Insolvency reform will be an important factor in improving investor confidence in China, particularly for minority shareholders and corporate lenders. After a decade of consultation and drafting, the Enterprise Bankruptcy Law of the People’s Republic of China was enacted in August 2006 and took effect on 1 June 2007, to bring China in line with international practice.

The Law requires the creation of an administrator, who reports to creditors and the courts. It establishes clear processes for filing claims and establishing their seniority. The Law also shows that some SOEs and banks are likely to be exempt from the full scope of the law, at least initially. The government is negotiating treaties to establish cross-border recognition of insolvency proceedings.

**Land and buildings**

**Land**

In the past, land in the PRC has been widely allocated under a system of land use arrangements. No money was payable to the government by those holding an allocation. Entities and individuals would not hold the title to the land, only the right to use it.

Land use rights are becoming more transferable, through business agreements, open bidding or auction. The PRC’s laws were amended in April 1990 to regulate the transfer and retransfer of land use rights for State-owned land in the cities. The laws also introduced provincial regulations governing the use of State-owned land for large scale development projects. Under these amendments, both domestic and foreign enterprises can obtain land use rights for fixed periods.
These periods are: 70 years for housing, 50 years for industrial use and 40 years for commercial use.

The State Land Bureau coordinates overall plans for land development and its local offices administer the process of land transfers and extensions.

Payments for land use rights vary considerably throughout the country. Costs for industrial land are comparatively low, depending on the location and facilities available, although payments have increased substantially over the last decade. Land use transactions in the PRC can be complicated by matters such as legal titles, the availability of utilities and tax on value appreciation. Foreign investors should take professional advice before entering into any land use transactions.

Buildings

The PRC’s construction industry is well developed throughout the country and is capable of operating at international standards. Most building construction for foreign invested enterprises is carried out by locally incorporated contractors. In the case of large projects and special purpose buildings, a foreign investor will commonly seek the assistance of a foreign invested construction enterprise to act as the main contractor or the project manager to ensure building quality.

Renting industrial, commercial and office space

The Special Economic Zones and certain other cities offer industrial, commercial and office space for rent under arrangements similar to industrial parks and export processing zones in other countries. In the main cities, a range of office options are available, from small office units to international “grade A” office space.

Development zones

Special economic zones

Since 1979, five Special economic zones have been established in southern China: in Shenzhen, Zhuhai, Xiamen, Shantou and Hainan. In 2010, a new Special Economic Zone was established in Kashgar, Xinjiang Province.

The authorities of the Special Economic Zones have been given a great deal of freedom to govern the activities within their zones, especially in encouraging investment through special centrally approved investment incentives. However, the reduced FEIT rate of 15 percent granted to foreign invested enterprises and foreign enterprises in these zones has been cancelled under the new CIT Law.

New and high technology development zones

At present there are over 60 New and High Technology Development Zones that offer various subsidies to the enterprises located in these zones. One of the objectives of the zones is to promote the industrialisation of technologies owned by regional universities and research institutes.

Bonded zones and export processing zones

As of 2012 there were 16 Bonded Zones (sometimes referred to as Free Trade Zones) and more than 60 Export Processing Zones in the PRC. Goods imported into these zones from outside the PRC are not subject to PRC customs duty. In addition, the import license and quota system does not apply to goods imported from outside the PRC into these zones.

In addition to these customs policies, special foreign exchange and taxation policies are also available.
Hong Kong and the Closer Economic Partnership Agreement

As of July 1997, the government of the PRC resumed sovereignty over Hong Kong. Prior to that time Hong Kong had been a British Dependent Territory. It has now been officially renamed the Hong Kong Special Administrative Region of the People’s Republic of China (HKSAR).

The basic policies underpinning the existence and operation of the HKSAR are set out in the Sino-British Joint Declaration, an international treaty registered at the United Nations, and in the Basic Law, the mini constitution of the HKSAR.

The Joint Declaration, ratified in 1984, set out the basic rules of post-handover Hong Kong. It provided a 13-year transition period for establishing the way forward and it was during this period that the more detailed plans of the Basic Law were compiled. The key message from the Joint Declaration was the principle of “one country, two systems.” Although Hong Kong was to become an inseparable part of the PRC, the PRC’s socialist system and policies would not be adopted. Hong Kong’s capitalist system, autonomy as an international business centre and open culture would continue unchanged for 50 years.

Specifically this means:

- The HKSAR maintains its free trade policy with an open independent economy, finances and its own legal system and laws.
- The HKSAR remains a separate customs territory. It has separate membership to trade associations and is governed by the rules of international trade. Trade with the mainland is deemed to be international.
- There are free flows of capital and no foreign exchange controls. The HKSAR will continue to use the Hong Kong dollar as its official currency.

The HKSAR therefore continues to be an accessible stepping stone for foreign entities seeking investment in and trade with mainland China. The Hong Kong-PRC partnership has a good track record; the two sides have a proven, mutually beneficial relationship.

In June 2003, the PRC and Hong Kong governments signed the Closer Economic Partnership Agreement (CEPA) to accelerate the development of economic and trade relations between Hong Kong and mainland China. Under the agreement, Hong Kong firms enjoy certain trade and economic benefits when investing in China. Supplementary interpretations and revisions are made to CEPA from time to time.

Hong Kong companies have several decades of direct experience entering into arrangements with the PRC. Many overseas investors find it to their benefit to take advantage of this knowledge and experience. Hong Kong’s financial services sector is also a catalyst for large-scale mainland China equity fund raising.

As of 31 December 2012, only 62 enterprises launched an IPO in Hong Kong, down from 90 listings in 2011. Hong Kong raised HKD89.8 billion in 2012, which is a steep decline from HKD271.4 billion in 2011. Market sentiment was affected by the credit downgrade of the Euro zone countries, China’s slower GDP growth, and a slower-than-expected US economic recovery in the first three quarters of 2012. Despite the decline, Hong Kong is still the 4th largest listing venue in the world, and continues to gain favour from Chinese and global enterprises.\(^{52}\)
Working and living in China
Visa requirements

All foreign visitors to the PRC require visas. These are issued by China embassies and consulates in most countries and can also be obtained through the China Travel Service in Hong Kong.

Foreigners accepting employment need to apply for employment visas from the PRC embassies and consulates. They should also apply to the Public Security Bureau for residence permits and will need evidence of sponsorship from their employing organisations in the PRC. Visitors are usually required to undergo a medical examination before receiving the residence permit. It is not advisable to have this examination overseas, as the authorities rarely recognise such paperwork.

Foreign visitors can generally travel freely within the PRC. However, for some remote cities and special locations, such as Tibet and Inner Mongolia, supplementary authorisations may be required from the Public Security Bureau. Visitors using private modes of transport or travelling in western provinces should seek advice before they depart. When travelling between cities or provinces in China, visitors should carry their passports with them.

Medical care and emergencies

In general, China has good medical and hospital facilities and, in line with most countries it no longer requires overseas visitors to carry health certificates. Most overseas visitors only consider precautionary vaccinations necessary if their itineraries include remote locations. It is not advisable to drink tap water.

Unlike Western countries with general practitioners, most medical conditions require the patient to visit a hospital. In major cities, such as Shanghai and Beijing, foreign-invested medical facilities may be available as the first port of call.

China’s hospital network has over 60,000 hospitals, but facilities and services vary greatly.53 Visitors to the PRC suffering medical problems should carry sufficient medication with them for the period of their stay.

In the event of an emergency, ambulances may be summoned by dialling 120. However, even in the major cities, these may be slow, due to traffic congestion, and other means of transport may be considered. For police dial 110, and to report a fire, dial 119.
Housing

The domestic property market in China has experienced rapid growth and liberalisation in recent years. Foreigners can now easily locate suitable residential property for rent or sale in the major cities, with apartments, service flats or houses / villas available to fit a range of lifestyles.

Large cities have real estate agents catering to both foreign and local customers, and offer properties with a range of prices – from cheap studio apartments to deluxe penthouses and villas. It pays to conduct research and explore a number of options – and be prepared for some high prices at the top end of the market. Ask for quotes from a range of sources, or ask a local person to negotiate the price on your behalf.

Education

The PRC provides a full range of primary, secondary and tertiary education and has a number of leading global universities. Foreign pupils are allowed entry to a number of schools, but it should be borne in mind that all teaching is in Chinese. Chinese schools have a different style of teaching than equivalent schools in Western countries.

Major cities have international schools that cater to the foreign business community. Such schools can be expensive; so many multinational companies cover enrolment fees as part of their expatriate packages. Some local schools have international divisions with English instruction, which can be an alternative to an international school. Most cities have a range of Chinese, international and bi-lingual kindergartens and nursery schools.

Taxation of foreign individuals

Individuals in the PRC may be liable for Individual Income Tax (IIT) on their income.

The principal regulations governing the taxation of individuals are the PRC Individual Income Tax Law and the related Implementation Rules. Where the individual is a resident of a country which has a tax treaty with the PRC, the provisions of the tax treaty will prevail where there are differences between the treaty and the IIT Law.

Residence

Individuals who maintain a permanent home in the PRC are considered residents of the PRC and are liable to IIT on their worldwide income. Individuals who have lived in the PRC for one year or more are considered residents for tax purposes. However, with the approval of the tax authorities, individuals who have resided in the PRC for five years or less will be taxed on their PRC-sourced income only.

A foreign individual residing in the PRC for less than 90 days during one calendar year is not taxed on income received from a foreign employer, provided that the individual’s salary is not borne by a permanent establishment inside the PRC. The 90 day period increases to 183 days if the individual is a tax resident of a country with an income tax treaty with the PRC.

Foreign individuals without a fixed residence within the PRC are exempt from tax on their foreign source income provided that they stay in the PRC for less than five years.
Taxable income

Income subject to tax includes wages and salaries, business income for sole proprietors, income from contracting or leasing an operation, compensation for personal services, royalties, interest, dividends and bonuses, income from transfer of property and other kinds of income specified as taxable by the MOF.

New individual income tax rules took effect on 1 September 2011. Key changes are:

- Elimination of two tax brackets (15 percent and 40 percent)
- Raising the monthly tax exemption threshold from RMB2,000 to RMB3,500 (the monthly tax exemption for foreign employees will remain at RMB4,800)\(^\text{54}\)
- The tax rate for the lowest tax bracket will be reduced from 5 percent to 3 percent.\(^\text{55}\)

These changes are intended to provide tax relief to lower income earners while imposing a higher tax on employees with high incomes.

The amended 2011 individual income tax rates are provided below.

<table>
<thead>
<tr>
<th>Bracket</th>
<th>Monthly taxable income (MTI) in RMB</th>
<th>Tax rate (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>MTI \leq 1,500</td>
<td>3</td>
</tr>
<tr>
<td>2</td>
<td>1,500 &lt; MTI \leq 4,500</td>
<td>10</td>
</tr>
<tr>
<td>3</td>
<td>4,500 &lt; MTI \leq 9,000</td>
<td>20</td>
</tr>
<tr>
<td>4</td>
<td>9,000 &lt; MTI \leq 35,000</td>
<td>25</td>
</tr>
<tr>
<td>5</td>
<td>35,000 &lt; MTI \leq 55,000</td>
<td>30</td>
</tr>
<tr>
<td>6</td>
<td>55,000 &lt; MTI \leq 80,000</td>
<td>35</td>
</tr>
<tr>
<td>7</td>
<td>MTI &gt; 80,000</td>
<td>45</td>
</tr>
</tbody>
</table>

Source: Sixth Amendment to the Individual Income Tax Law of the PRC

A few sample tax calculations are provided below to offer a rough idea of the tax one might be expected to pay every month. These calculations do not take into account meal, housing, or transportation allowances which are based on one’s employment contract and can significantly alter the monthly tax. An employee’s income tax is generally withheld from each month’s salary; those earning more than RMB120,000 annually need to file a tax return with the government.

54 The draft tax law initially proposed an exemption of RMB3,000 but this was raised to RMB3,500 after input from tax experts and the public.
55 Xinhua, China announces enforcement regulations for amended personal income tax law, 27 July 2011
### Example 1: expatriate employee earning RMB10,000 per month

<table>
<thead>
<tr>
<th>Item</th>
<th>RMB</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly gross income</td>
<td>10,000</td>
</tr>
<tr>
<td>Exemption</td>
<td>4,800</td>
</tr>
<tr>
<td>Monthly taxable income</td>
<td>5,200</td>
</tr>
<tr>
<td>Tax rate</td>
<td>20%</td>
</tr>
<tr>
<td>Preliminary calculation</td>
<td>1,040</td>
</tr>
<tr>
<td>Quick deduction</td>
<td>555</td>
</tr>
<tr>
<td><strong>Tax payable</strong></td>
<td><strong>485</strong></td>
</tr>
<tr>
<td><strong>Effective tax rate</strong></td>
<td><strong>4.85%</strong></td>
</tr>
</tbody>
</table>

### Example 2: expatriate employee earning RMB20,000 per month

<table>
<thead>
<tr>
<th>Item</th>
<th>RMB</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly gross income</td>
<td>20,000</td>
</tr>
<tr>
<td>Exemption</td>
<td>4,800</td>
</tr>
<tr>
<td>Monthly taxable income</td>
<td>15,200</td>
</tr>
<tr>
<td>Tax rate</td>
<td>25%</td>
</tr>
<tr>
<td>Preliminary calculation</td>
<td>3,800</td>
</tr>
<tr>
<td>Quick deduction</td>
<td>1,005</td>
</tr>
<tr>
<td><strong>Tax payable</strong></td>
<td><strong>2,795</strong></td>
</tr>
<tr>
<td><strong>Effective tax rate</strong></td>
<td><strong>13.98%</strong></td>
</tr>
</tbody>
</table>

### Example 3: expatriate employee earning RMB50,000 per month

<table>
<thead>
<tr>
<th>Item</th>
<th>RMB</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly gross income</td>
<td>50,000</td>
</tr>
<tr>
<td>Exemption</td>
<td>4,800</td>
</tr>
<tr>
<td>Monthly taxable income</td>
<td>45,200</td>
</tr>
<tr>
<td>Tax rate</td>
<td>30%</td>
</tr>
<tr>
<td>Preliminary calculation</td>
<td>13,560</td>
</tr>
<tr>
<td>Quick deduction</td>
<td>2,755</td>
</tr>
<tr>
<td><strong>Tax payable</strong></td>
<td><strong>10,805</strong></td>
</tr>
<tr>
<td><strong>Effective tax rate</strong></td>
<td><strong>21.61%</strong></td>
</tr>
</tbody>
</table>
China’s Social Insurance Law became effective on 1 July 2011 and introduces new compliance requirements for employers. Specifically, employers need to pay into social insurance funds on behalf of foreign employees; the fund categories are pension, medical, unemployment, maternity and injury. The employee contribution to social insurance covers fewer categories: pension, medical and unemployment.

Implementation of the new law began on 15 October 2011. Social insurance rates vary from location to location. Two sample calculations (Beijing and Shanghai) are provided below to give an indication of monthly premiums.

<table>
<thead>
<tr>
<th>RMB</th>
<th>Beijing</th>
<th>Shanghai</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salary cap</td>
<td>12,603</td>
<td>11,688</td>
</tr>
<tr>
<td></td>
<td>Employee</td>
<td>Employer</td>
</tr>
<tr>
<td>Retirement</td>
<td>8%</td>
<td>1,008</td>
</tr>
<tr>
<td>Medical</td>
<td>2%</td>
<td>255</td>
</tr>
<tr>
<td>Unemployment</td>
<td>0.2%</td>
<td>25</td>
</tr>
<tr>
<td>Maternity</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Injury</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Total</td>
<td>10.2%</td>
<td>1,289</td>
</tr>
</tbody>
</table>

For additional information about foreign employees’ participation in China’s social security system, please see the following materials:


Sources: Dow Jones, Chinese Social Insurance: Will Foreigners Be Able to Opt Out? 10 August 2011; Reuters, Foreigners to bolster China’s social insurance coffers, 5 July 2011; KPMG China, China alert, Issue 33 – September 2011

China facts

• China is the world’s largest gold producer. 56
• Around 200 Chinese cities have populations greater than one million people. 57
• Less than 10 percent of Chinese employees pay income taxes. 58
• Chinese inventions include the compass, gunpowder, paper and printing (China’s “Four Great Inventions”). 59
• China is the world’s largest tobacco producer and consumer. 60
• China’s gender imbalance: China currently has around 34 million more males than females.
• White is the Chinese colour for mourning and funerals.
• China has only one time zone (Beijing Time, set at GMT +8) in spite of its vast land mass.
• The 2010 World Exposition in Shanghai had a price tag of around USD58 billion, if infrastructure projects are included in the total. 61
• China’s workforce will begin to shrink in the decade 2015-2025 as aging employees retire.
• China has 564 million Internet users in 2012, ranking number one in the world. 62

56 Hexun, China continues to be the world’s largest gold producer in 2012, 7 February 2013
57 The Globe and Mail, Doing business in China, 13 October 2010
58 UBS, Key Taksealays from the NPC, 8 March 2011
59 The Straits Times, Why not a baby girl, 7 May 2011
61 Reuters, China puts power on show at Shanghai Expo, 29 April 2010
62 China Daily, China has 564 million internet users in 2012, 22 February, 2013

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Glossary

BT: business tax
CCP: Chinese Communist Party
CIT Law: Corporate Income Tax Law
CSRC: China Securities Regulatory Commission
CNY: Chinese yuan (renminbi)
DE: Domestic Enterprise
EIT Law: Enterprise Income Tax Law
FIE: foreign invested enterprise
FDI: Foreign Direct Investment
FEIT: Foreign Enterprise Income Tax
FMCG: fast moving consumer goods
HKSAR: Hong Kong Special Administrative Region
IIT: individual income tax
IPR: intellectual property rights
MOF: Ministry of Finance
MOFTEC: Ministry of Foreign Trade and Economic Cooperation
NPC: National People’s Congress
PBoC: People’s Bank of China
QFII: Qualified Foreign Institutional Investor
SAFE: State Administration of Foreign Exchange
SAR: Special Administrative Region
SASAC: State-owned Assets Supervision and Administration Commission
SAT: State Administration of Taxation
SEPA: State Environmental Protection Administration
VAT: value added tax
WFOE: wholly foreign-owned enterprise
WTO: World Trade Organization
KPMG in China
About us

KPMG is a global network of professional firms providing Audit, Tax and Advisory services. We have more than 152,000 outstanding professionals working together to deliver value in 156 countries worldwide.

Today, KPMG China has around 9,000 professionals working in 16 offices, including: Beijing, Chengdu, Chongqing, Foshan, Fuzhou, Guangzhou, Hangzhou, Nanjing, Qingdao, Shanghai, Shenyang, Shenzhen, Tianjin, Xiamen, Hong Kong SAR and Macau SAR.

Our business in China has established industry groups, enabling targeted, industry-specific experience to be delivered where needed. This industry focus runs alongside a more traditional discipline-based structure of audit, tax and advisory services. For our clients it means we can deliver exceptional people with an intimate knowledge of your specific business issues, as well as an overriding commitment to provide first class service.

Global China Practice (GCP) network

The KPMG Global China Practice is comprised of member firm professionals in China and key locations around the world with the technical, regulatory and industry experience -- and the commitment -- to deliver insights and integrated solutions for multinational companies entering or expanding to China and to outbound Chinese companies, helping enable clients to achieve their internationalisation and globalisation strategy.
KPMG Global China Practice Locations

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How KPMG can help

Our professionals are located throughout the world and can help you with a range of business matters, including:

- Market entry and location studies
- Support in preparing a business plan
- Business structure and tax planning
- Assistance in establishing a legal entity
- Capital verification report for capital injection
- Research in relation to acquisition target or joint venture partner
- Financial, tax and commercial due diligence for acquisitions
- Negotiation support for acquisitions
- Post deal services, including business integration and process restructuring
- Transfer pricing planning and dispute resolution
- Foreign exchange and customs duty issues
- International Executive Services
- Forensic investigation
- Market optimisation strategy

Market entry considerations

When developing a market entry strategy for China, a number of tough questions need to be answered.

Market demand
- Is the level of market demand sustainable?
- Is our company focused on the right market segments?
- Does the government want to develop / restrict this market?

Customers
- How strong are relationships with key customers?
- Will their purchasing patterns alter in coming years?
- Are customers willing to pay a premium for quality?
- Is further customer penetration achievable through existing sales channels?

Products
- How do our products compare with those of competitors?
- Does our product need to be tailored to the local market?

Business plan
- How sound are the underlying assumptions?
- Do we have contingency plans?
- Have we examined different scenarios of forecast growth?
- Which location gives us the best platform for growth?
- How saturated is the competitive landscape?
- If the sector we want to enter is saturated or overinvested, do we have a way to differentiate ourselves?
- Have we mitigated key risks?
- Have we conducted enough research, either in-house or through professional advisors?
Investment in the People’s Republic of China

KPMG Contacts – China

Chairman
Stephen Yiu
stephen.yiu@kpmg.com
Tel: +86 (10) 8508 7070

Regional leaders

Edwin Fung
Senior Partner, Northern China
edwin.fung@kpmg.com
Tel: +86 (10) 8508 7032

Nelson Fung
Senior Partner, Eastern and Western China
nelson.fung@kpmg.com
Tel: +86 (21) 2212 2801

Peter Kung
Senior Partner, Southern China
peter.kung@kpmg.com
Tel: +852 2826 8080

Andrew Weir
Senior Partner, Hong Kong
andrew.weir@kpmg.com
Tel: +852 2826 7243

Functional leaders

Benny Liu
Partner in charge, Audit
benny.liu@kpmg.com
Tel: +86 (20) 3813 8118

Khoon Ming Ho
Partner in charge, Tax
khoonming.ho@kpmg.com
Tel: +86 (10) 8508 7082

Babak Nikzad
Partner in charge, Consulting
babak.nikzad@kpmg.com
Tel: +852 2978 8297

Honson To
Partner in charge, Transactions & Restructuring
honson.to@kpmg.com
Tel: +86 (10) 8508 7055

Markets

Daniel Chan
Partner in charge
daniel.chan@kpmg.com
Tel: +86 (21) 2212 2168

Global China Practice

Peter Fung
Global Chair
peter.fung@kpmg.com
Tel: +86 (10) 8508 7017

Enquiries

www.kpmg.com/CN/en/Pages/contactus.aspx (for English version publication)

www.kpmg.com/CN/zh/Pages/contactus.aspx (for Chinese version publication)
Thought leadership

Drawing on our unrivalled knowledge base, we regularly produce publications, alerts and updates on the latest industry, investment, M&A and tax developments in China. All our latest publications are available on our website.

www.kpmg.com/cn
Appendices
### List of selected business chambers and organisations

<table>
<thead>
<tr>
<th>Countries</th>
<th>Address and telephone contact</th>
<th>Selected web links to chambers of commerce</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Australia</strong></td>
<td>21 Dongzhimenwai Dajie Chaoyang District Beijing 100600 Tel: +86 (10) 5140 4111</td>
<td>China-Australia Chamber of Commerce <a href="http://www.austcham.org">www.austcham.org</a></td>
</tr>
<tr>
<td><strong>Canada</strong></td>
<td>19 Dongzhimenwai Dajie Chaoyang District Beijing 100600 Tel: +86 (10) 5139 4000</td>
<td>Canada China Business Council <a href="http://www.ccbc.com">www.ccbc.com</a></td>
</tr>
<tr>
<td><strong>European Union</strong></td>
<td>15 Dongzhimenwai Dajie Chaoyang District Beijing 100600 Tel: +86 (10) 8454 8000</td>
<td>EU Chamber of Commerce <a href="http://www.euccc.com.cn">www.euccc.com.cn</a></td>
</tr>
<tr>
<td><strong>France</strong></td>
<td>3 Dongsanjie Sanlitun Chaoyang District Beijing 100600 Tel: +86 (10) 8532 8080</td>
<td>French Chamber of Commerce and Industry <a href="http://www.ccifc.org">www.ccifc.org</a></td>
</tr>
<tr>
<td><strong>Germany</strong></td>
<td>17 Dongzhimenwai Dajie Chaoyang District Beijing 100600 Tel: +86 (10) 8532 9000</td>
<td>German Chamber of Commerce <a href="http://www.china.ahk.de">www.china.ahk.de</a></td>
</tr>
<tr>
<td><strong>Hong Kong</strong></td>
<td>22/F United Centre, 95 Queensway, Hong Kong Tel: (852) 2529-9229</td>
<td>Hong Kong General Chamber of Commerce <a href="http://www.chamber.org.hk">www.chamber.org.hk</a></td>
</tr>
<tr>
<td><strong>Italy</strong></td>
<td>2 Dongerjie Sanlitun Chaoyang District Beijing 100600 Tel: +86 (10) 8532 7600</td>
<td>China-Italy Chamber of Commerce <a href="http://www.cameraitacina.com">www.cameraitacina.com</a></td>
</tr>
<tr>
<td><strong>Japan</strong></td>
<td>7 Ri Tan Lu Jianguomenwai Beijing 100600 Tel: +86 (10) 6532 2361</td>
<td>Japanese Chamber of Commerce and Industry in China <a href="http://www.jccj.org.cn">www.jccj.org.cn</a></td>
</tr>
<tr>
<td><strong>Sweden</strong></td>
<td>3 Dongzhimenwai Dajie Chaoyang District Beijing 100600 Tel: +86 (10) 6532 9790</td>
<td>Swedish Chamber of Commerce in China <a href="http://www.swedishchamber.com.cn">www.swedishchamber.com.cn</a></td>
</tr>
<tr>
<td><strong>United Kingdom</strong></td>
<td>11 Guanghua Lu Jianguomenwai Beijing 100600 Tel: +86 (10) 5192 4000</td>
<td>British Chamber of Commerce in China <a href="http://www.britishchamber.cn">http://www.britishchamber.cn</a></td>
</tr>
<tr>
<td><strong>United States</strong></td>
<td>55 An Jia Lou Lu Chaoyang District Beijing 100600 Tel: +86 (10) 8531 3000</td>
<td>American Chamber of Commerce in the PRC <a href="http://www.amchamchina.org">www.amchamchina.org</a></td>
</tr>
</tbody>
</table>
Tips for visitors

• Carry business cards printed in both Chinese and English, to hand out on all business occasions. These cards should be presented and received with both hands, as a sign of respect. If you receive a business card, do not write any notes on it as this is considered disrespectful. You will need more cards than you think – bring plenty.

• Courtesy and good manners are appreciated by the Chinese and are fundamental in any business discussions and negotiations. In addition, patience is a great asset in dealing with life in China. The barriers of language and culture mean it can be easy to get frustrated. However, rudeness and signs of frustration will rarely get things done any quicker and may end up being counterproductive.

• Tipping is not encouraged. By law PRC officials are forbidden to request or accept any gifts, except for items such as technical materials, journals, samples, awards or souvenirs.

• English and other foreign languages are becoming more widely understood and many people will be keen to practice their language with you. Nevertheless, it is always useful to have place names written down for you in Chinese so that you can show this to, for example, a taxi driver. Most hotels have a stock of cards printed in Chinese indicating its name and address.

• Dress codes in the PRC tend to be conservative – although local businesspeople and government officials rarely wear ties with their suits. The laws of the PRC apply equally to residents and visitors and disciplinary action will be taken if laws or accepted standards of morality are breached.

• Western business dress is usual in working life and for business functions while smart casual, conservative style clothing is recommended for social occasions. Temperatures vary considerably from season to season and throughout the country, so it is advisable to check what the weather will be like during your trip.

• In accordance with PRC Customs regulations, visitors should declare precious metals, jewellery and other valuable items at the customs point on arrival. If these are not declared on arrival, there could be problems in taking them out of the country on departure.

Importance of numbers

Many Chinese people pay attention to numbers in their daily lives.

“Four” is considered unlucky because its pronunciation in Mandarin is similar to the word for “death”. Many apartment complexes and office buildings omit certain floors: 4, 14, 24, 34 and so on.

“Eight”, “six” and “nine” are lucky numbers and Chinese are often willing to pay a premium to have these numbers in their vehicle license plates as well as office and residential addresses.

• The pronunciation of “eight” in Mandarin sounds similar to the word for financial success and prosperity

• “Six” sounds similar to “flow” and thus indicates smooth progress

• “Nine” suggests “longevity”, again owing to the similarity in pronunciation.

Useful links

<table>
<thead>
<tr>
<th>Service</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government of the PRC</td>
<td><a href="http://www.gov.cn">www.gov.cn</a> (English pages available)</td>
</tr>
<tr>
<td>Ministry of Commerce</td>
<td><a href="http://www.mofcom.gov.cn">www.mofcom.gov.cn</a> (English pages available)</td>
</tr>
<tr>
<td>People’s Bank of China</td>
<td><a href="http://www.pbc.gov.cn">www.pbc.gov.cn</a> (English pages available)</td>
</tr>
<tr>
<td>General Administration of Customs</td>
<td><a href="http://www.customs.gov.cn">www.customs.gov.cn</a> (English pages available)</td>
</tr>
<tr>
<td>China Daily newspaper</td>
<td><a href="http://www.chinadaily.com.cn">www.chinadaily.com.cn</a> (in English)</td>
</tr>
<tr>
<td>Xinhua News Agency</td>
<td><a href="http://www.chinaview.cn">www.chinaview.cn</a> (in English)</td>
</tr>
<tr>
<td>China Council for the Promotion of International Trade</td>
<td><a href="http://www.ccpit.org">www.ccpit.org</a> (English pages available)</td>
</tr>
<tr>
<td>National Tourist Administration</td>
<td><a href="http://www.cnta.gov.cn">www.cnta.gov.cn</a> (English pages available)</td>
</tr>
</tbody>
</table>
Mainland China

Beijing
8th Floor, Tower E2, Oriental Plaza
1 East Chang An Avenue
Beijing 100738, China
Tel : +86 (10) 8508 5000
Fax : +86 (10) 8518 5111

Chengdu
18th Floor, Tower 1, Plaza Central
8 Shuncheng Avenue
Chengdu 610016, China
Tel : +86 (28) 8673 3888
Fax : +86 (28) 8673 3838

Chongqing
Unit 1507, 15th Floor Metropolitan Tower,
68 Zourong Road,
Chongqing 400010, China
Tel : +86 (23) 6383 6318
Fax : +86 (23) 6393 6313

Foshan
8th Floor, One AIA Financial Center
1 East Denghu Road
Foshan 528200, China
Tel : +86 (757) 8163 0163
Fax : +86 (757) 8163 0168

Fuzhou
25th Floor, Fujian BOC Building
136 Wu Si Road
Fuzhou 350003, China
Tel : +86 (591) 8833 1000
Fax : +86 (591) 8833 1188

Guangzhou
38th Floor, Teem Tower
208 Tianhe Road
Guangzhou 510620, China
Tel : +86 (20) 3813 8000
Fax : +86 (20) 3813 7000

Hangzhou
8th Floor, West Tower, Julong Building
9 Hangda Road
Hangzhou 310007, China
Tel : +86 (571) 2803 8000
Fax : +86 (571) 2803 8111

Nanjing
46th Floor, Zhujiang No.1 Plaza
1 Zhujiang Road
Nanjing 210008, China
Tel : +86 (25) 8691 2888
Fax : +86 (25) 8691 2828

Qingdao
4th Floor, Inter Royal Building
15 Donghai West Road
Qingdao 266071, China
Tel : +86 (532) 8907 1688
Fax : +86 (532) 8907 1689

Shanghai
50th Floor, Plaza 66
1266 Nanjing West Road
Shanghai 200040, China
Tel : +86 (21) 2212 2888
Fax : +86 (21) 6288 1889

Shenyang
27th Floor, Tower E, Fortune Plaza
59 Beizhan Road
Shenyang 110013, China
Tel : +86 (24) 3128 3888
Fax : +86 (24) 3128 3899

Shenzhen
9th Floor, China Resources Building
5001 Shennan East Road
Shenzhen 518001, China
Tel : +86 (755) 2547 1000
Fax : +86 (755) 8266 8930

Tianjin
Unit 15, 47th Floor, Office Tower
Tianjin World Financial Center
2 Dagu North Road
Tianjin 300020, China
Tel : +86 (22) 2329 6238
Fax : +86 (22) 2329 6233

Xiamen
12th Floor, International Plaza
8 Lujiang Road
Xiamen 361001, China
Tel : +86 (592) 2150 888
Fax : +86 (592) 2150 999

Shenyang
27th Floor, Tower E, Fortune Plaza
59 Beizhan Road
Shenyang 110013, China
Tel : +86 (24) 3128 3888
Fax : +86 (24) 3128 3899

Xiamen
12th Floor, International Plaza
8 Lujiang Road
Xiamen 361001, China
Tel : +86 (592) 2150 888
Fax : +86 (592) 2150 999

Hong Kong SAR and Macau SAR

Hong Kong
8th Floor, Prince’s Building
10 Chater Road
Central, Hong Kong
Tel : +852 2522 6022
Fax : +852 2845 2588

Macau
24th Floor, B&C, Bank of China Building
Avenida Doutor Mario Soares
Macau
Tel : +853 2878 1092
Fax : +853 2878 1096

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